

**Review**  
**of**  
**County Executive Proposed**  
**Nassau Community College**  
**FY 2005 - 06 Budget**



**Office of Legislative Budget Review**  
**Nassau County Legislature**




ERIC C. NAUGHTON  
DIRECTOR  
OFFICE OF LEGISLATIVE  
BUDGET REVIEW

**NASSAU COUNTY LEGISLATURE**  
ONE WEST STREET  
MINEOLA, NEW YORK 11501  
(516) 571-6292

### **Inter-Departmental Memo**

To: Hon. Judith A. Jacobs, Presiding Officer  
Hon. Peter Schmitt, Minority Leader  
Members of the Nassau County Legislature

From:  Eric C. Naughton, Director  
Office of Legislative Budget Review

Date: June 17, 2005

Re: Review of Proposed Nassau Community College Budget for  
Fiscal Year September 1, 2005 to August 31, 2006

---

Enclosed please find an analysis of the FY 2005-06 budget for Nassau Community College proposed by the County Executive. The budget presented by the County Executive is the same as the budget adopted by the NCC Trustees. The recommended budget of \$173.5 million represents an increase of \$11.1 million (6.8%) compared to the FY 2004-05 adopted budget.

The three major components of the revenue budget are tuition, state aid and funding from the County through property taxes. Most of the budgetary increase is comprised of \$6.4 million in tuition, \$1.9 million in state aid, \$1.7 million in property taxes, and \$1.3 million in revenue lieu sponsor share. The additional tuition revenue is expected to be generated entirely as a result of a \$240 annual tuition increase, from \$2,900 to \$3,140, while enrollment remains flat. Suffolk Community College's tuition for the current year is \$2,890. A \$150 increase, to \$3,040, has been proposed, which would result in a tuition \$100 less than Nassau's.

The proposed budget does not contemplate the use of fund balance, unlike Suffolk County. This budgeting approach has and will continue to enable Nassau Community College to develop a reserve to fund one-time expense items and emergencies and to provide a cushion in the out-years if some of the assumptions do not materialize. The College is assuming that the fund

balance will remain at the current level of \$5.1 million, but depending on the final results of the current year, the balance could increase slightly.

Salaries and fringe benefits make up 87.1% of the expense budget. This portion of the budget is increasing by 6.4%, which is related to health insurance costs, pension expenses and anticipated contractual raises. The payroll expenses are an unknown because the labor contract for the Nassau Community College Federation of Teachers (NCCFT) expires August 31, 2005 and the Adjunct Faculty Association's contract expires September 30, 2005. There is a reasonable level of funding provided for the two unions, which cannot be revealed because of pending negotiations.

The following report will highlight the major changes and assumptions in the proposed budget. Unlike prior years the State budget has been approved, so the amount of state aid is known and the College has assumed no growth in enrollment, which has yielded a sensible revenue budget. The expense budget includes additional funds for utility charges and conservatively estimates fringe benefits. Assuming the College negotiates labor contracts that fit within their financial plan, the net results of the upcoming operating year should be positive.

If my office can be of any further assistance, please let me know.

cc: Dr. Sean Fanelli, President, CEO  
Hon. Howard Weitzman, County Comptroller  
Richard Luke, Executive Director, NIFA  
Art Gianelli, Deputy County Executive

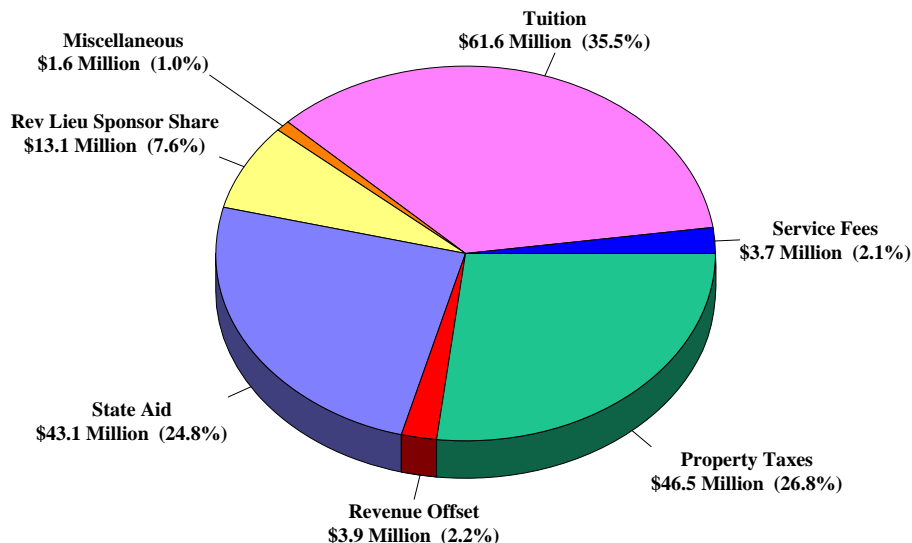
## FY 05 – 06 Proposed Budget

The County Executive has submitted to the Legislature the Nassau Community College FY 2005 - 06 operating budget of \$173,525,432. This represents an increase of \$11.1 million, or 6.8%, over the current year's adopted budget. Compared to the projected revenues that will be collected this year, the increase is \$11.0 million, or 6.7%. This budget was unanimously approved on May 10, 2005 by the College's Board of Trustees.

Revenue Source	Adopted FY 2004 - 2005	Proposed FY 2005 - 2006	Proposed vs. Adopted	% Change	Projected FY 2004 - 2005	Proposed vs. Projected	% Change
Tuition	\$55,203,309	\$61,558,934	\$6,355,625	11.5%	\$56,853,793	\$4,705,141	8.3%
Property Taxes	\$44,798,717	\$46,545,867	\$1,747,150	3.9%	\$44,798,717	\$1,747,150	3.9%
State Aid	\$41,181,500	\$43,077,850	\$1,896,350	4.6%	\$40,167,420	\$2,910,430	7.2%
Rev. Lieu Spons. Share	\$11,798,322	\$13,124,781	\$1,326,459	11.2%	\$11,473,000	\$1,651,781	14.4%
Rev. Offset To Expense	\$3,900,000	\$3,900,000	\$0	0.0%	\$3,900,000	\$0	0.0%
Service Fees	\$3,705,000	\$3,705,000	\$0	0.0%	\$3,705,000	\$0	0.0%
Other	\$1,372,000	\$1,363,000	(\$9,000)	-0.7%	\$1,447,000	(\$84,000)	-5.8%
Investment Income	\$500,000	\$250,000	(\$250,000)	-50.0%	\$225,000	\$25,000	11.1%
<b>Total Revenues</b>	<b>\$162,458,848</b>	<b>\$173,525,432</b>	<b>\$11,066,584</b>	<b>6.8%</b>	<b>\$162,569,930</b>	<b>\$10,955,502</b>	<b>6.7%</b>

The largest revenue source for the College is tuition, which, based on the projected enrollment for the upcoming academic year, is expected to generate \$61.6 million. The other major sources of revenue are property taxes (\$46.5 million), state aid (\$43.1 million), and revenue lieu sponsor share (\$13.1 million). The remaining \$9.2 million consists of revenue offset to expenses (\$3.9 million), service fees (\$3.7 million), and miscellaneous (\$1.6 million).

### Revenue Sources Proposed FY 2005 - 06 Budget (\$173.5 Million)

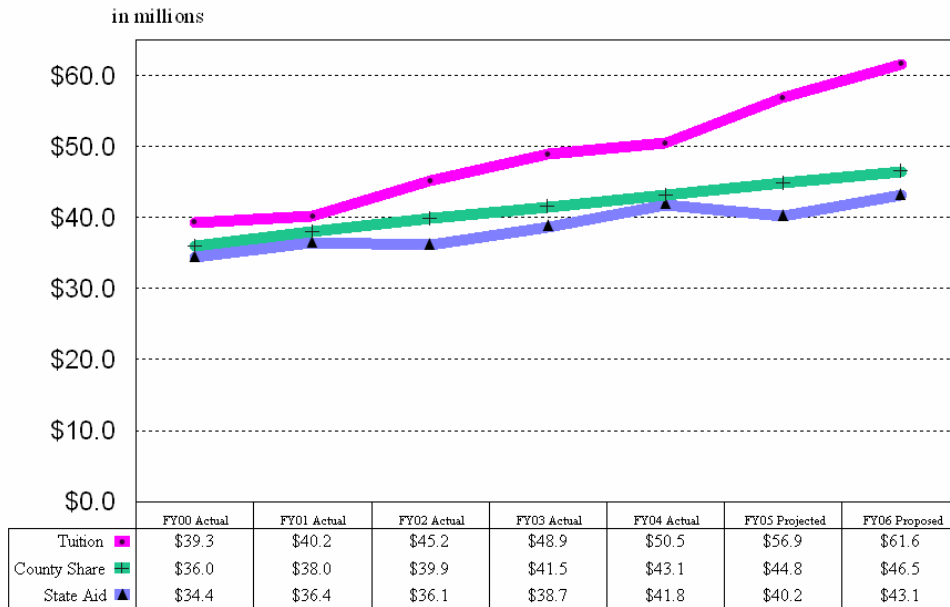


## FY 05 – 06 Proposed Budget

Every New York State high school graduate is guaranteed admission to his or her local community college, which is funded through a partnership comprised of students, who pay tuition, the State, and the County. Nassau’s local share is provided by way of a dedicated property tax levy.

### Tuition, County Share, and State Aid

2000 - 2006



From the 2000 actuals to the 2006 proposed amounts, annual tuition receipts will have risen 56.5%, state aid 25.4%, and County share 29.4%. This represents an increase of \$41.5 million dollars, of which tuition accounts for \$22.2 million, state aid \$8.7 million, and County share \$10.6 million.

### **Tuition (\$61,558,934)**

Tuition is the largest revenue source of the College. The FY 2005 - 06 tuition revenue budget is \$6.4 million, or 11.5%, more than the FY 2004 - 05 budget. Due to enrollment that was approximately 2% greater than anticipated, the current year’s tuition is projected to exceed budget by \$1.65 million. The proposed budget would then represent an increase of \$4.7 million or 8.3% over the estimated FY 2004-05 actuals. The additional revenue is expected to be generated entirely as a result of a \$240 tuition increase, from \$2,900 to \$3,140 per year, with 0% growth in enrollment. Every 1% change in enrollment would be worth approximately \$615,600 in tuition.

The following is a statistical snapshot of the student body during the Spring 2005 semester:<sup>1</sup>

- 19,910 students were enrolled in 30 academic departments. 59% were full-time students of which 89% attended day classes. Compared to the spring 2004 semester, overall enrollment has increased by 1.3%, or 260 students. This is the second largest spring enrollment since 1993.

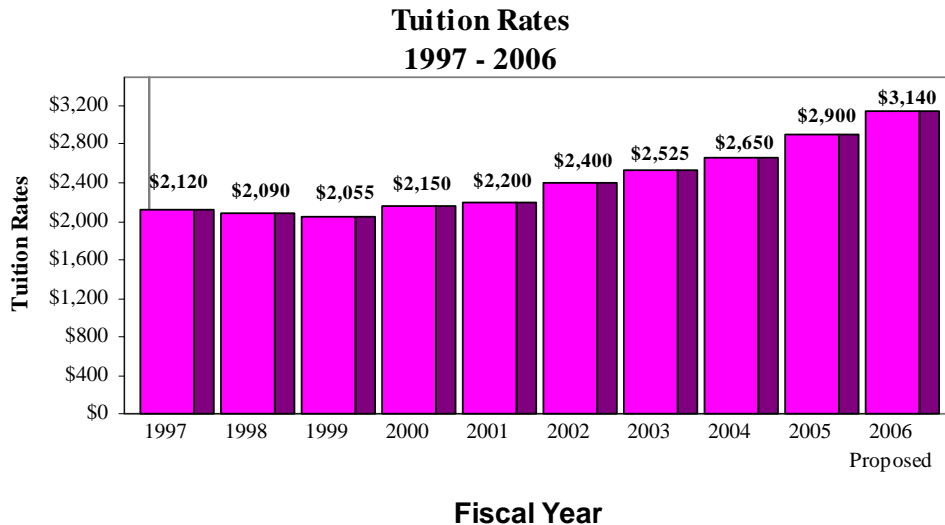
<sup>1</sup> Data provided by Nassau Community College Office of Institutional Research

## FY 05 – 06 Proposed Budget

- 80.8% of the students were from Nassau County, 11.5% came from Queens, and 6.2% were from Suffolk County. The remaining 1.5% came from elsewhere in New York State or from out of state.
- Excluding those of unknown origin, 44.6% of the students were members of ethnic minorities: 20.08% Black, 12.33% Hispanic, 6.12% Asian, 5.73% non-resident alien, and 0.34% American Indian. Since spring 1995, Hispanic, Asian and Non-resident alien student body increased by 58.7%, 80.3% and 206.7% respectively. Enrollment of Black students increased by 64.5% during the same period.
- Approximately 60-65% of Nassau’s graduates continue their education at a four-year institution.
- Approximately 19% of the college-bound graduates from Nassau County high schools attend Nassau Community College

Demographic factors point towards the College having the opportunity to draw upon a growing population of potential students. The latest projections of New York State high school graduates by the New York State Education Department show Nassau County with increasing numbers through 2009.

See appendix for listing of student enrollment by Nassau’s communities.

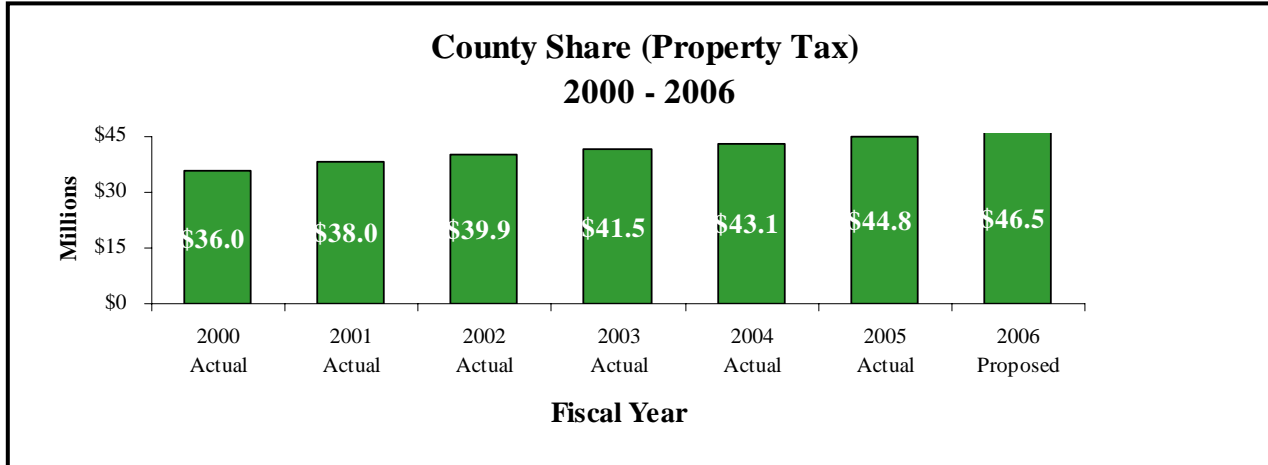


After slight reductions in fiscal years 1998 and 1999, tuition has steadily risen. The proposed rate for FY 2005 - 06 would be an 8.3% increase over the current year, and bring the average annual increase since 1999 to 6.2%.

### **Property Taxes (\$46,545,867)**

County share, after remaining constant at \$35.8 million from FY 95 through FY 99, will have increased approximately 29.9% at the proposed level. County share is made up of a dedicated property tax levy.

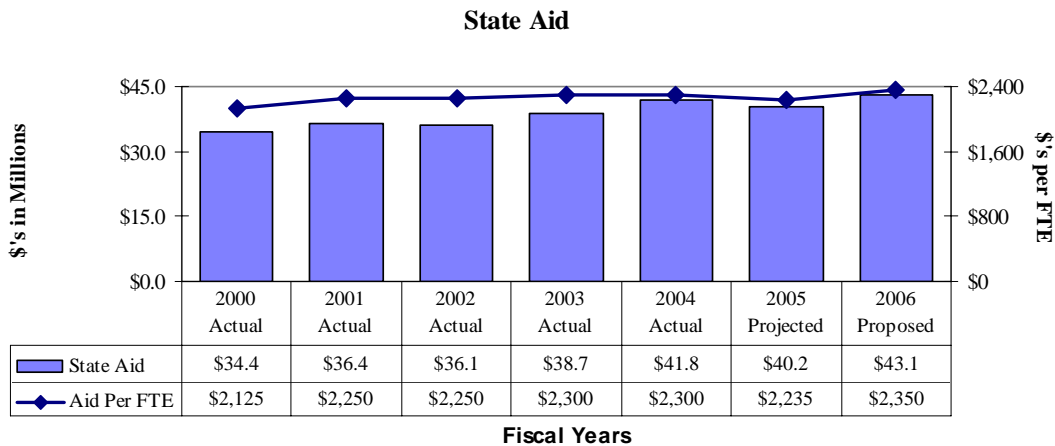
## FY 05 – 06 Proposed Budget



Based on current rates, the 3.9% property tax increase of \$1.7 million in the proposed budget will cost the average Nassau homeowner an additional \$3.35 annually, for a total contribution to the College of \$88.54. Statewide, the average County share (“Sponsor’s Contribution”) as a percentage of operating revenues for community colleges in FY 2003-2004 was 21.1%. Nassau County’s share, in the proposed budget, is 26.8%.

### **State Aid (\$43,077,850)**

State aid is received for each full-time equivalent student (FTE), based on the prior year’s enrollment. An FTE is equal to 30 credits annually. For the current fiscal year, the State is providing \$2,235 per FTE. This will increase by \$115 to \$2,350 in FY 2005-2006.



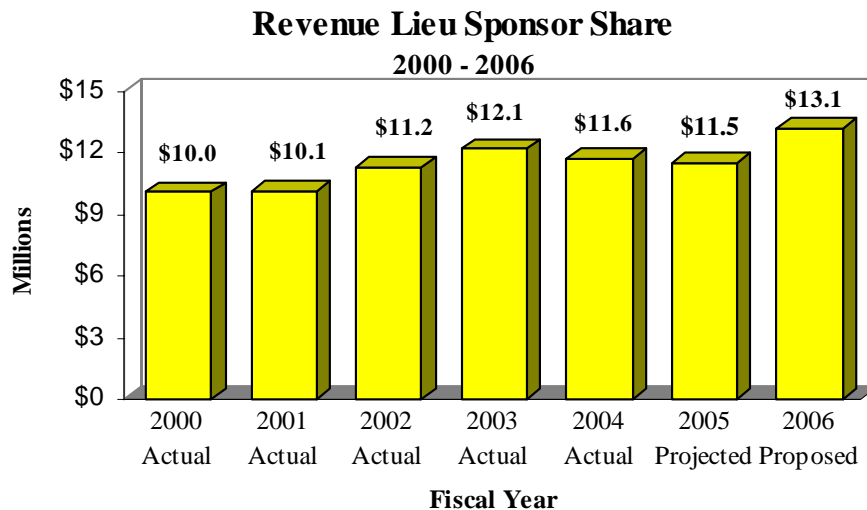
Enrollment in the current year, with the summer semester not yet completed, is projected to grow by a blended rate of approximately 2%. Since state aid is determined by the prior year’s enrollment, this increase is reflected in the proposed budget.

### **Revenue Lieu Sponsor Share - Charges Other Counties (\$11,156,781) and Non-Residents (\$1,968,000)**

The College is entitled by State regulations to a chargeback payment from the home county of residence for each non-Nassau resident with a certificate of residence attending Nassau Community College. The

## FY 05 – 06 Proposed Budget

amount charged is based upon County expenditure for Nassau residents attending the College. During the most recent spring semester there were 1,400 full-time and 890 part-time students who were residents of Queens, a total increase of approximately 2.2% (50 students) from the previous spring. The numbers for Suffolk were 863 full-time and 378 part-time students, an overall increase of approximately 3.6% (43 students) when compared to the same time last year. These increases represent the second largest number of chargeback enrollments in a spring semester.



The current chargeback rate is \$2,750 per non-resident FTE. The FY 2005 - 06 rate is anticipated to increase to \$3,100. Generally the rate gets higher as the County's property tax contribution increases. The rate is also affected by prior year adjustments. The proposed budgeted amount of \$11.2 million for this revenue source, an increase of \$1.6 million, is based upon out of County enrollment continuing at the 2004 - 05 level.

In addition to the revenue received from other counties, the College is able to charge a higher tuition rate to non-Nassau County residents without a certificate of residence and to out of state residents. The anticipated revenue from these students in the proposed budget year is \$1,968,000.

### **Revenue Offset to Expenses (\$3,900,000)**

This revenue source consists of commissions, contract education for various subjects and special course fees that are charged to pay for the cost associated with certain courses and programs, such as classes in adult education, corporate training, and English as a second language. The proposed FY 2005 - 06 budget for this revenue source will remain at its current level of \$3.9 million.

### **Service Fees (\$3,705,000)**

The majority of income for service fees comes from student lab and technology fees, late registration and application fees, and transcript fees. The proposed budget for service fees will remain at \$3.7 million.

### **Other (\$1,363,000)**

The majority of this category, \$1.1 million, is an accounting entry for recovery of prior year appropriations. When an obligation ceases in a prior year, the funds can be disencumbered and



## FY 05 – 06 Proposed Budget

recognized in the current year. The remaining \$241,000 is for federal aid the College receives for expenses associated with its work-study program, 75% of which is reimbursed by this revenue. Although the actual federal aid to be received in the current year is projected at \$425,000, the proposed budget reflects a funding cut for this program.

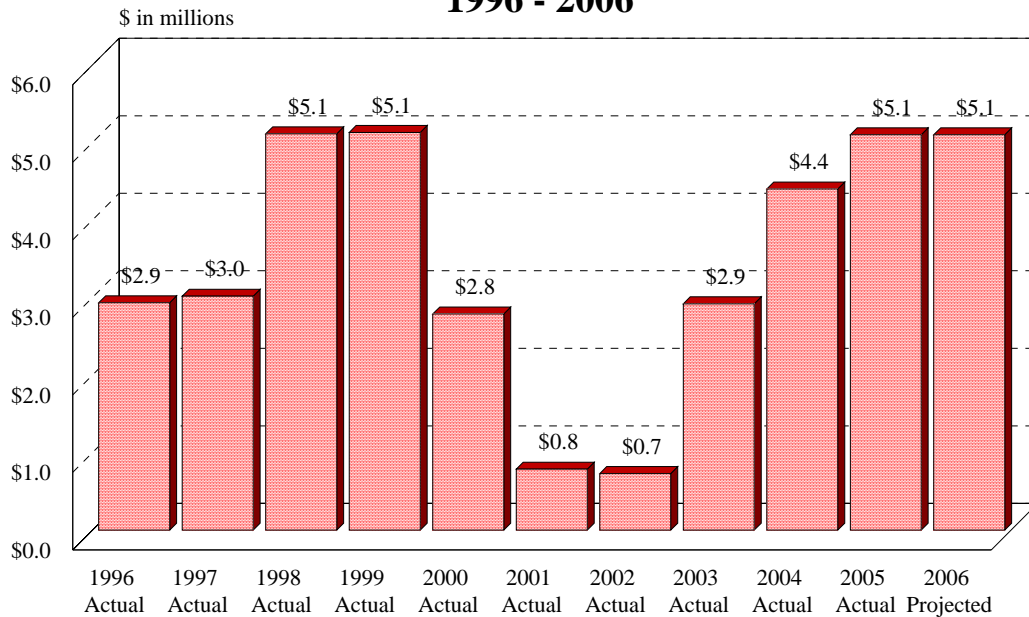
### **Investment Income (\$250,000)**

The County Treasurer manages investment activity for the College. The amount credited to the College is a function of the interest rate and allocation by the County Treasurer. In the current year this revenue, budgeted at \$500,000, is projected to come in at \$225,000. The small increase over the projected actual in the proposed budget is based upon the expectation of slightly higher interest rates and a higher cash balance throughout the year.

### **Fund Balance (\$0)**

Fund balance represents the anticipated use of surplus from the current year's budget. Although budgeted at \$0 in the proposed budget, the College expects to end the current fiscal year with a fund balance of approximately \$5.1 - \$5.4 million. That means that this year's operating budget will essentially break even, neither adding to nor decreasing the fund balance. At this level, the fund balance is below the generally recommended amount of 5% of the operating budget. Based on the proposed budget, 5% would be approximately \$8.7 million.

### **Beginning Fund Balance 1996 - 2006**



The College has traditionally used its fund balance to help pay for operations while maintaining or decreasing the tuition rate and County contribution. More recently, in order to prevent future structural deficits, the fund balance has been held in reserve to pay for one-time expenses or to fund emergencies.

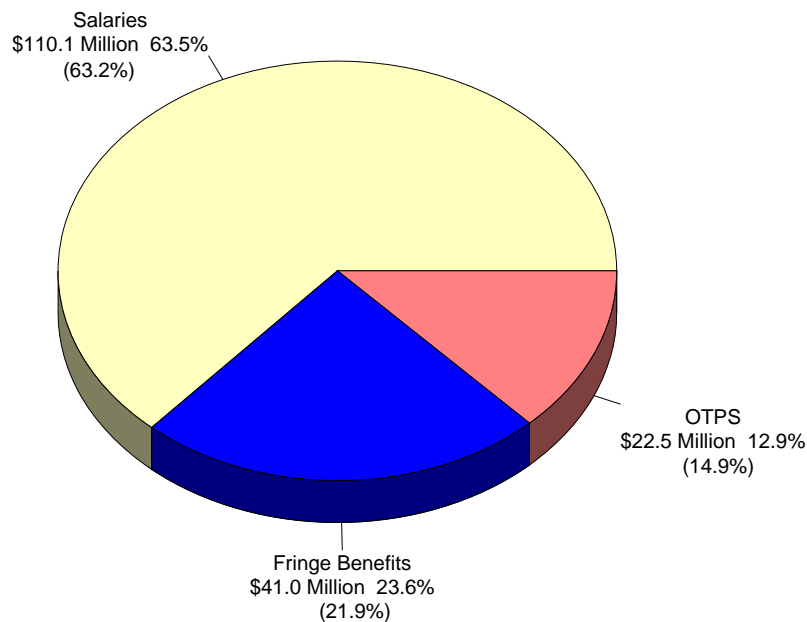
## FY 05 – 06 Proposed Budget

### EXPENSE BUDGET

The proposed expense budget for Nassau Community College (NCC) for the fiscal year September 1, 2005 through August 31, 2006 totals \$173.5 million, an increase of \$11.1 million, or 6.8% over the current year's appropriation and an increase of \$11.2 million, or 6.9% over the current year's projection.

	Adopted FY 2004 - 2005	Proposed FY 2005 - 2006	Proposed vs. Adopted	% Change	Projected FY 2004 - 2005	Proposed vs. Projected	% Change
<b>Personal Services</b>							
Salaries, Wages & Fees	\$105,594,832	\$110,105,147	\$4,510,315	4.3%	\$106,265,000	\$3,840,147	3.6%
Fringe Benefits	36,420,823	40,955,000	4,534,177	12.4%	36,324,000	4,631,000	12.7%
Subtotal	\$142,015,655	\$151,060,147	\$9,044,492	6.4%	\$142,589,000	\$8,471,147	5.9%
<b>OTPS</b>							
Equipment	\$2,000,000	\$2,000,000	\$0	0.0%	\$1,870,000	\$130,000	7.0%
Materials & Supplies	1,500,000	1,525,000	25,000	1.7%	1,380,000	145,000	10.5%
General Expenses	4,441,000	4,800,000	359,000	8.1%	4,061,000	739,000	18.2%
Contractual Services	5,747,740	6,225,285	477,545	8.3%	5,347,740	877,545	16.4%
Utility Costs	1,015,133	1,100,000	84,867	8.4%	955,133	144,867	15.2%
Interfund Charges	5,624,320	6,700,000	1,075,680	19.1%	6,094,320	605,680	9.9%
Other Expenses	115,000	115,000	0	0.0%	35,000	80,000	228.6%
Subtotal	\$20,443,193	\$22,465,285	\$2,022,092	9.89%	\$19,743,193	\$2,722,092	13.79%
<b>Total Expenses</b>	<b>\$162,458,848</b>	<b>\$173,525,432</b>	<b>\$11,066,584</b>	<b>6.8%</b>	<b>\$162,332,193</b>	<b>\$11,193,239</b>	<b>6.9%</b>

**Proposed FY 2005-06 Expenditure Budget By Object**  
(Compared to Local Community Colleges)

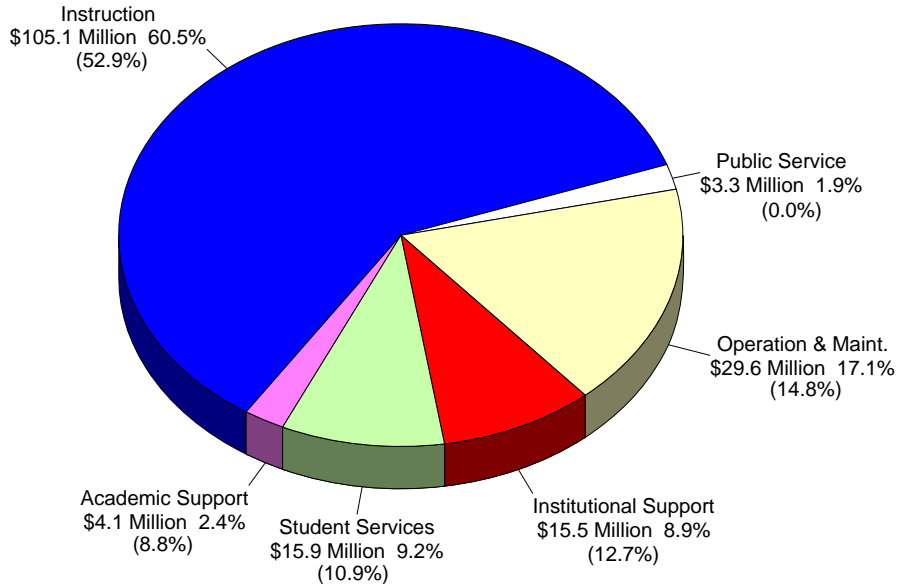


FY 2003-04 actual data from Suffolk and Westchester Community Colleges. Data is from the The State University of New York FY 2003-04 Annual Report Summary.

## FY 05 – 06 Proposed Budget

As illustrated in the chart above, the College's expenditures are made up of 63.5% salaries and 23.6% fringe benefits. Other Than Personal Services (OTPS) makes up only 12.9% of the total proposed budget. As a basis for comparison, the corresponding average percentage for local community colleges in FY 2003-04, the most recent year for which statewide figures are available, noted in parentheses. NCC spends more on salaries and fringe benefits as a percentage of total costs than the average local community college (87.1% vs. 85.1%). In FY 2003-04 Nassau Community College had a net operating expenditure per FTE student of \$8,197, and a student/faculty ratio of 17.5 to 1. The corresponding averages for local community colleges were \$7,837 and 20.1 to 1 respectively. In FY 2005-06, the college projects the expenditure per FTE student to go up to \$8,865 and the student/faculty ratio to stay at about 17.5 to 1.

**Proposed FY 2005-06 Expenditure Budget By Function**  
(Compared to Local Community Colleges)



FY 2002-03 actual data from Suffolk and Westchester Community Colleges. Data is from the The State University of New York FY 2002-03 Annual Report Summary.

The above chart shows the operating expenditures distributed by function for both the proposed NCC budget and, in parentheses, for all local community colleges for FY 2003-04. In the FY 2005-06 budget NCC proposes spending a higher percentage of their budget on Instruction (60.5%) than the average local community college (52.9%). The College also proposes spending more on Adult Education (1.9% vs. 0.0%), and Operation and Maintenance of Plant (17.1% vs. 14.8%). A smaller portion of NCC's budget was allocated for Administration (8.9% vs. 12.7%), Academic Support (2.4% and 8.8%), and Student Services (9.2% vs. 10.9%).

## FY 05 – 06 Proposed Budget

### I. SALARIES & WAGES

Salaries and wages makes up approximately 63.5% of the total budget and is increasing by 4.3% over the FY 2004-05 budget and 3.6% over the College's FY 2004-05 projected actual. The Nassau Community College Federation of Teachers' (NCCFT) contract expires August 31, 2005 and the Adjunct Faculty Association's contract expires September 30, 2005. Increases are included to cover step and promotional increases, and COLA increases have been estimated. Surpluses or deficits may exist depending on the outcome of the union contracts. In addition, 5.3% increases are included for members of the Civil Service Employees Association (CSEA), which will fund step increases and a 3.5% COLA increase.

The following charts show the distribution of full-time and part-time staff by budgetary control center:

<b>FULL-TIME HEADCOUNT</b>											
Control Center	Adopted 04 - 05		Proposed 05 - 06		Difference			June 05		Difference	
	F/T	Pers. Svcs	F/T	Pers. Svcs	F/T	Pers. Svcs	% Chg	Act. F/T	F/T	% Chg	
General Administration	110	\$6,054,024	114	\$6,478,724	4	424,700	7.0%	106	8	7.5%	
Instruction	739	50,827,034	737	51,488,043	(2)	661,009	1.3%	721	16	2.2%	
Extension & Public Service	13	794,924	15	954,246	2	159,322	20.0%	13	2	15.4%	
Library	38	2,083,203	37	2,040,951	(1)	(42,252)	-2.0%	37	0	0.0%	
Student Services	157	8,637,641	153	8,919,328	(4)	281,687	3.3%	147	6	4.1%	
Maint & Op. of Plants	146	7,584,654	144	7,642,434	(2)	57,780	0.8%	140	4	2.9%	
<b>Grand Total</b>	<b>1,203</b>	<b>\$75,981,480</b>	<b>1,200</b>	<b>\$77,523,726</b>	<b>(3)</b>	<b>1,542,246</b>	<b>2.0%</b>	<b>1,164</b>	<b>36</b>	<b>3.1%</b>	

<b>PART-TIME HEADCOUNT</b>								
Control Center	Adopted 04 - 05		Proposed 05 - 06		Difference			
	P/T	Pers. Svcs	P/T	Pers. Svcs	P/T	Pers. Svcs	% Chg	
General Administration	71	\$633,709	68	\$602,413	(3)	(31,296)	-4.9%	
Instruction	1,415	21,387,353	1,412	23,423,160	(3)	2,035,807	9.5%	
Extension & Public Service	176	1,679,463	174	1,518,785	(2)	(160,678)	-9.6%	
Library	68	424,259	68	429,305	0	5,046	1.2%	
Student Services	264	1,526,534	263	1,605,200	(1)	78,666	5.2%	
Maint & Operation of Plants	57	552,157	57	525,450	0	(26,707)	-4.8%	
<b>Grand Total</b>	<b>2,051</b>	<b>\$26,203,475</b>	<b>2,042</b>	<b>\$28,104,313</b>	<b>(9)</b>	<b>1,900,838</b>	<b>7.3%</b>	

Although the FY 2005-06 proposed budget of 1,200 positions is 3 fewer than the current year's budget, it is an increase over the June 1<sup>st</sup> actual by 36 positions. The variance from the June 1<sup>st</sup> actual reflects vacancies, teachers on un-paid sabbatical, a lower spring headcount than fall headcount and the addition of a Student Services Assistant Dean, a Student Services Ombudsman, a Network Analyst and a Budget Analyst. Funding for part-time staffing is budgeted to increase by \$1.9 million or 7.3% in part to cover step and promotional increases as well as anticipated contractual increases. In addition, the number of actual adjuncts went up in FY 2004-05 which is reflected in the FY 2005-06 budget.

## FY 05 – 06 Proposed Budget

### II. FRINGE BENEFITS

The proposed budget for fringe benefits is detailed below:

Object of Expense	Adopted	Proposed	Proposed vs.		Projected	Proposed vs.	
	FY 04 - 05	FY 05 - 06	Adopted	% Change	FY 04 - 05	Projected	% Change
Social Security Contribution	\$7,925,456	\$8,320,000	394,544	5.0%	\$7,757,000	\$563,000	7.3%
Health Insurance	11,377,517	12,860,000	1,482,483	13.0%	11,375,000	1,485,000	13.1%
TIAA CREF (Retirement)	5,600,000	5,900,000	300,000	5.4%	5,680,000	220,000	3.9%
Health Insurance Retirees	5,635,000	6,297,000	662,000	11.7%	4,899,000	1,398,000	28.5%
Teachers Retirement	475,000	1,246,592	771,592	162.4%	890,000	356,592	40.1%
Medicare Reimbursement	590,000	780,000	190,000	32.2%	740,000	40,000	5.4%
Workers' Compensation	787,850	726,000	(61,850)	-7.9%	687,000	39,000	5.7%
Dental	810,000	720,000	(90,000)	-11.1%	700,000	20,000	2.9%
State Retirement	2,985,000	3,735,408	750,408	25.1%	3,256,000	479,408	14.7%
Optical Plan	160,000	140,000	(20,000)	-12.5%	132,000	8,000	6.1%
Unemployment	75,000	230,000	155,000	206.7%	208,000	22,000	10.6%
	<u>\$36,420,823</u>	<u>\$40,955,000</u>	<u>\$4,534,177</u>	<u>12.4%</u>	<u>\$36,324,000</u>	<u>\$4,631,000</u>	<u>12.7%</u>

Workers' Compensation contains both 15F and 18F.

Fringe Benefits are increasing by \$4.5 million or 12.4% from the adopted FY 2004-05 budget and by \$4.6 million or 12.7% from the FY 2004-05 projected. This is primarily due to increases in state and teachers' retirement and health insurance. Health insurance is budgeted to jump 13.1% from the projected actual, which is higher than the 12% increase anticipated by the County. A recent best estimate provided by the State projects the increase at 10.2%. There will be a savings of \$445,592 in state retirement for FY2005-06 due to the drawing down from a restricted fund balance. Similar to the County, a liability account was created when the deferment allowed in FY 04 resulted in a one time savings of \$1.3 million which will be used to offset the future pension cost for the next three years starting with the FY 05-06 budget. Teachers retirement is increasing by \$771,592 or 162.4% from the FY 2004-05 adopted and by \$356,592 or 40.1% from the FY 2004-05 projected. The current year's budget was based on an anticipated rate of 2.52% of salaries but the actual rate was 5.63% of salaries. This is expected to jump again for FY 2005-06 to 7.99%. The contribution for TIAA CREF is increasing by 3.9% from the FY 2004-05 projected and 5.4% from the FY 2004-05 budget. Health insurance for retired employees is increasing by 11.7% from the FY 2003-04 budget and 28.5% from the projected actual due in part to increasing health insurance rates and an increase in retirees. Medicare reimbursements are increasing from the FY 2004-05 budget by 32.2% due to federal changes in the Medicare program.

## FY 05 – 06 Proposed Budget

### III. OTHER THAN PERSONAL SERVICES (OTPS)

The College’s proposed OTPS budget, made up of all expenses other than payroll and fringe benefits, includes an increase of \$2.0 million from the FY 2004-05 budget and \$2.7 million from the FY 2004-05 projected actual. The distribution of these costs by function can be seen in the chart below:

Control Center	FY 04 - 05	FY 05 - 06	Proposed vs. Adopted	% Change	FY 04 - 05	Proposed vs. Projected	% Change
	Adopted Budget	Proposed Budget			Projected Actual		
General Administration	\$1,838,692	\$2,122,692	\$284,000	15.4%	\$1,763,692	\$359,000	20.4%
Instruction	3,070,395	3,111,970	41,575	1.4%	2,665,395	446,575	16.8%
Extension & Public Service	322,000	322,000	0	0.0%	272,000	50,000	18.4%
Library	471,905	471,905	0	0.0%	471,905	0	0.0%
Student Services	452,969	423,894	(29,075)	-6.4%	392,969	30,925	7.9%
Maint & Operation of Plant	14,287,232	16,012,824	1,725,592	12.1%	14,177,232	1,835,592	12.9%
	<u>\$20,443,193</u>	<u>\$22,465,285</u>	<u>\$2,022,092</u>	<u>9.89%</u>	<u>\$19,743,193</u>	<u>\$2,722,092</u>	<u>13.79%</u>

Maintenance and Operation of Plant expenses are increasing by \$1.7 million from the FY 2004-05 budget. This is due in part to the Central Utility Plant (CUP) charges which are increasing by \$1.1 million from the FY 2004-05 budget and by \$605,000 from the FY 2004-05 projected. These costs are for energy and chilled water expenses passed on by Trigen Energy to the College, Medical Center, Coliseum and Marriott and is also reflected in the Interfund charges as shown separately on page 7. This cost increase is offset in FY 2004-05 with decreased projects throughout the facility. The FY 2005-06 budget for Maintenance and Operation of Plant also includes increases in maintenance contracts and projects such as security cameras and lighting in the parking lots and updating the fire alarm systems. General Administration charges are increasing by \$284,000 from the FY 2004-05 budget and by \$359,000 from the projected actual. Increases are included for legal fees related to the forthcoming union contract negotiations and the addition of the Office of Development which will provide fund raising activities. Instruction expenses are close to the previous year’s budget and increasing from the projected actual by 16.8% because the current year’s expenses were reduced to make up for losses in revenue.

The College has collapsed the control centers into one and the responsibility centers are used to track operations and are coordinated under the budgetary control of either the President or one of the Vice Presidents. It is anticipated that this new format will improve internal reporting and monitoring of the College’s operations. The control centers are still shown here for presentation purposes.

## FY 05 – 06 Proposed Budget

### Nassau Community College Multi-Year Plan FY 06 - FY 08

<b>EXPENSES</b>	FY 2005 Projected Actuals	FY 2006 Proposed Budget	FY 2007 Plan	FY 2008 Plan
Salaries	106,265,000	110,105,147	114,397,432	118,858,932
Fringe Benefits	36,324,000	40,955,000	45,673,292	50,538,449
Sub-total	142,589,000	151,060,147	160,070,724	169,397,381
Equipment	1,870,000	2,000,000	2,000,000	2,000,000
Materials & Supplies	1,380,000	1,525,000	1,575,000	1,650,000
General Expenses	4,061,000	4,800,000	4,600,000	4,700,000
Contractual	5,347,740	6,225,285	6,104,175	6,272,546
Utility Costs	955,133	1,100,000	1,150,000	1,200,000
Interfund Charges	6,094,320	6,700,000	6,901,000	7,108,029
Other	35,000	115,000	120,000	120,000
Sub-total	19,743,193	22,465,285	22,450,175	23,050,575
Total	162,332,193	173,525,432	182,520,899	192,447,956
 <b>REVENUES</b>				
Investment Income	225,000	250,000	275,000	300,000
Rents & Recoveries	1,022,000	1,122,000	1,122,000	1,122,000
Revenue Offset To Expense	3,900,000	3,900,000	4,100,000	4,100,000
Service Fees	3,705,000	3,705,000	3,905,000	3,905,000
Student Revenues	56,853,793	61,558,934	67,793,247	74,360,840
Rev Lieu Sponsor Share	11,473,000	13,124,781	13,636,647	14,168,476
Federal Aid	425,000	241,000	250,000	250,000
State Aid	40,167,420	43,077,850	43,077,850	43,994,400
Property Taxes	44,798,717	46,545,867	48,361,156	50,247,240
	162,569,930	173,525,432	182,520,900	192,447,956

The College has submitted its multi year plan for the years FY 06 through FY 08. The proposed FY 05-FY 06 budget is the base year for the plan. The following highlights a number of important revenue factors that contribute to the multi year plan:

- The College is showing a slight increase in investment income and little or no growth for rents, recoveries and federal aid through FY 08.
- The property tax levy is projected to grow by 3.9% annually.

## FY 05 – 06 Proposed Budget

---

- Revenue lieu sponsor share, which is based on the amount that the County spends for its own residents attending the College is projected to increase annually by the same 3.9% that the property tax is expected to grow.
- Student revenues are increasing by an average rate of 9.4% annually in the out years due to projected tuition hikes of \$318 in 2007 and \$335 in 2008. Enrollment is estimated to remain at the FY 05 level.
- State aid assumes a rate of \$2,350 per FTE in FY 07, rising to \$2,400 the following year.

The projected tuition increases may be offset by gains in enrollment, increased state aid, and favorable union contract negotiations.

Factors that affect out year expenses include:

- Out year salaries are increasing by 3.9% reflecting regular step increments and promotions.
- Civil Service Employees Association (CSEA) contract increases of 5.3% have been utilized, which include the step increases and a 3.5% COLA increase.
- Fringe benefits are increasing 11.5% in FY 07 and 10.7% in FY 08.
- The state retirement cost is assumed to stay at the current contribution rate and health insurance is projected to increase by about 12%.
- Total OTPS is expected to decrease by 0.1% in FY 07 and increase by 2.7% in FY 08.

OTPS expenses are kept low due to the uncertainty of available funding. While conservative increases have been incorporated into the out years for salary increases, there is some exposure here since FY 05 is the last year for both the Nassau Community College Federation of Teachers (NCCFT) and adjunct contracts.



**FY 05 – 06 Proposed Budget**

**Appendix**  
**Student Enrollment by Community: Fall 2003**

<b>Community</b>	<b>NCC Enrollment</b>	<b>% of Enrollment</b>	<b>Total</b>
Albertson	65	0.31%	
Amityville	7	0.03%	
Atlantic Beach	21	0.10%	
Baldwin	512	2.44%	
Bay Park	1	0.00%	
Bayville	57	0.27%	
Bellerose	17	0.08%	
Bellmore (includes N. Bellmore)	474	2.26%	
Bethpage	258	1.23%	
Brookville	8	0.04%	
Carle Place	86	0.41%	
Cedarhurst	60	0.29%	
Center Island	1	0.00%	
East Hills	10	0.05%	
East Meadow	598	2.85%	
East Norwich	23	0.11%	
East Rockaway	128	0.61%	
East Williston	27	0.13%	
Elmont	718	3.42%	
Farmingdale (includes So Farmingdale)	280	1.33%	
Floral Park (includes South Floral Park)	274	1.31%	
Franklin Square	336	1.60%	
Freeport	704	3.35%	
Garden City (inc. Garden City Park and Garden City So)	280	1.33%	
Glen Cove	295	1.41%	
Glen Head	75	0.36%	
Glenwood Landing	10	0.05%	
Great Neck	194	0.92%	
Greenvale	9	0.04%	
Hempstead (inc. South Hempstead)	849	4.05%	
Hewlett (inc. Hewlett Harbor and NK)	77	0.37%	
Hicksville	591	2.82%	
Inwood	147	0.70%	
Island Park	134	0.64%	
Jericho	63	0.30%	
Kings Point	3	0.01%	
Lake Success	5	0.02%	
Lakeview	9	0.04%	
Lattingtown	5	0.02%	
Laurel Hollow	6	0.03%	
Lawrence	44	0.21%	
Levittown	669	3.19%	
Lido Beach	22	0.10%	
Locust Valley	54	0.26%	
Long Beach	410	1.95%	
Lynbrook	319	1.52%	
Malverne	109	0.52%	
Manhasset	69	0.33%	
Massapequa (includes Mass Park and No. Mass)	866	4.13%	
Merrick (includes North Merrick)	432	2.06%	
Mill Neck	6	0.03%	
Mineola	285	1.36%	
Muttontown	17	0.08%	
New Cassel	1	0.00%	

## FY 05 – 06 Proposed Budget

Community	NCC Enrollment	% of Enrollment	Total
New Hyde Park	342	1.63%	
Oceanside	410	1.95%	
Old Bethpage	47	0.22%	
Old Brookville (inc. Upper Brookville)	13	0.06%	
Old Westbury	25	0.12%	
Oyster Bay (includes Oyster Bay Cove)	57	0.27%	
Plainedge	3	0.01%	
Plainview	247	1.18%	
Plandome	5	0.02%	
Point Lookout	10	0.05%	
Port Washington (includes P. Wash No)	220	1.05%	
Rockville Centre	306	1.46%	
Roosevelt	285	1.36%	
Roslyn (includes Estates, Harbor, Heights)	126	0.60%	
Sands Point	7	0.03%	
Sea Cliff	42	0.20%	
Seaford	302	1.44%	
Searingtown	12	0.06%	
Stewart Manor	23	0.11%	
Syosset	166	0.79%	
Uniondale	593	2.83%	
Valley Stream (includes N. Valley Stream)	823	3.92%	
Wantagh (inc N. Wantagh)	409	1.95%	
West Hempstead	391	1.86%	
Westbury	684	3.26%	
Williston Park	122	0.58%	
Woodbury	52	0.25%	
Woodmere (inc N. Woodmere)	129	0.61%	
	<b>16,571</b>	<b>78.97%</b>	
Suffolk County	1,518	7.23%	
Queens County	2,554	12.17%	
All Other	341	1.63%	
<b>Total All Students:</b>	<b>20,984</b>		

**SOURCE: NASSAU COMMUNITY COLLEGE  
OFFICE OF INSTITUTIONAL RESEARCH**